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1	
TABLE OF CONTEN	ITS

Regulation		Page No
1	General	3
2	Accounting and Audit	3
3	Annual Estimates and Precept	4
4	Budgetary Control Management	4
	Capital Funding	4
	Revenue Funding	4
5	Reserves	5
0	General Reserves	5
	Earmarked Reserves	5
6	Investments and Loans	55
7	Charities and Trust Funds	6
8	Banking Arrangements – Cheques, Chargecard and Petty Cash	6
	Payments	6
	petty cash and floatsPayment Authority	6
9	Orders and Payment for <u>Works</u> , Goods and Services	7
0	Orders for works, goods and services under £5,000	7
	Payment for works, goods and services	7
10	Salaries and Allowances	8
11	Grants to External Organisations	8
12	Income	8
13	Risk Management and Insurance	9
	Stock and Equipment	9
	Asset Register	10
	Land and Property Assets	10
14	Contracts, Quotations and Tenders	10
	Contracts	10
	Quotations and Tenders	11
	Invitation to and Acceptance of Quotations	11
	Invitation to and Acceptance of Tenders	12
	Register of Contracts	12
	Contract Conditions	12
	Special Equipment or Services	13
	British Standards	13
	Cancellation of Contract	13
	Appointment of Consultants	14
	Management of Contracts	14
15	Contracts for Building, Other Construction or Engineering Work	15

1 GENERAL

- 1.1 Financial Regulations govern the conduct of the financial transactions of the Council and may only be amended or varied by resolution of the Council. They shall be reviewed annually.
- <u>1.2 The Council may delegate responsibility for expenditure to a Committee provided it is within</u> the budget allocated by the Council.
- 1.3 The Responsible Financial Officer (RFO), under the policy direction of the Council shall be responsible for the proper administration of the Council's financial affairs, and for the production of financial management information. Where the (RFO) is responsible for specific actions within the policy, they may delegate the action to another member of staff whilst retaining the full responsibility for accuracy and completeness.
- 1.4 These regulations apply to all employees and Members of the Council as well as any consultant or contractor acting as if they were Council employees.

2 ACCOUNTING AND AUDIT

- The Audit Commission has appointed the external auditor and audit fee until 2017/18.
 - 2.1 All accounting procedures and financial records of the Council shall be determined by the RFO as required by the Accounts and Audit Regulations 2011 and any subsequent amendments thereto.
 - 2.2 The RFO shall be responsible for completing the annual financial statements of the Council as soon as practicable after the end of the financial year and shall submit them and report thereon to the Council.
 - 2.3 The RFO shall be responsible for completing and submitting of the Annual Return for approval and authorisation by the Council within the timescale efby the Accounts and Audit Regulations 2011 or the External Auditor.
 - 2.4 The RFO shall be responsible for ensuring that there is adequate and effective system of internal audit of the Council's accounting, financial and other operations in accordance with the <u>current</u> Accounts and Audit Regulations 2011. Any officer or member of the Council must provide any documents of the Council the RFO or Internal Auditor <u>deem</u> <u>necessary</u> <u>consider necessary for that purpose</u>.

The Council shall carry out a review of the effectiveness of internal audit on an annual basis.

- 2.5 The Internal Auditor shall conduct a review of <u>carry</u> out the work required on the accounting procedures in order to with a view to satisfactory completion of the Internal Auditors Report complete (Section 4) of the Annual Return. The Internal Auditor must be competent, <u>suitably qualified</u> and independent of the Council and shall report <u>in writing on a regular basis</u> to Council with a minimum of one annual report <u>in respect of each financial year</u>.
- 2.6 The RFO shall make arrangements for the public to inspect of the Council's financial records during the statutory period of the Annual Return.

- 2.7 The RFO shall present any Internal or External Auditor reports unless the correspondence is of a purely administrative matter.
- 2.8 Any member of the Internal Affairs Committee may periodically inspect the financial records by arrangement with the RFO.

3 ANNUAL ESTIMATES AND PRECEPT

The Town Councils financial resources are delivered as a portion of the Council Tax levied on residents within the town boundary and is called the 'Precept'.

- 3.1 Each Committee shall formulate and submit proposals to Full Council in respect of revenue and capital costs for the following year no later than the end of December each year.
- 3.2 The Council shall review and agree the proposed budgets not later than the end of January each year and shall fix the agree a Precept to be levied for the ensuing financial year.
- 3.3 The Council will base its Precept based on average Band D property information supplied by Mendip District Council. The Precept is paid to the Council in two instalments.
- 3.4 The RFO shall supply each member with a copy of the approved budgets, and will be responsible for submitting the Council's Precept requirement.

4 BUDGETARY CONTROL-MANAGEMENT

Capital Funding

- 4.1 Capital funding is for one-off projects when a budget is required for a specific period of time.
- 4.2 All capital works shall be administered in accordance with the Council's standing orders and these financial regulations relating to contracts.
- 4.3 Other Capital funding is produced when the Council sells equipment or property. The funds raised by this method cannot be held against Revenue requirements. Members must first consider whether such funds should be used to repay any outstanding Council loans, or decide to earmark for Capital projects. This funding has no effect on the annual budget and is kept in the Town Council's accounts (capital reserve) until allocated to a Capital project.
- 4.4 If a new Capital project is identified, members can decide to budget in a single financial year or over a number of years, to effectively 'save up' to complete the project.

Revenue funding

- 4.5 The Council shall approve budgets for incurring expenditure by the appropriate committee. The RFO is delegated authority to initiate expenditure on each of the budgeted items.
- 4.6 The RFO may incur expenditure on behalf of the Council which is necessary to carry out any repair, replacement or other work which is of such extreme urgency that it must be done at once, whether or not there is any budgetary provision for the expenditure subject to a limit of £5,000. The RFO shall report action to the Internal Affairs committee as soon as practicable thereafter.

- 4.7 The RFO shall provide the Internal Affairs Committee at each meeting with a statement of income and expenditure to date under each budget heading, comparing actual expenditure against planned.
- 4.8 No expenditure may be incurred which will exceed the amount provided in the revenue budget. The RFO may however vire between agreed budgets with the approval of the appropriate committee, or in the case of a virement between one committee's responsibility and that of another, Council.
- 4.9 Council approval is required for all proposals that would increase expenditure over £5,000 of the Council's annual revenue budget or reduce income to the Council of the same.
- 4.10 Unspent provisions in the revenue budget shall not be carried forward to a subsequent year.
- 4.11 The RFO must ensure that accounting arrangements to be adopted relating to partnerships and joint ventures are satisfactory. These should be risk assessed for corporate governance and legal issues.
- 4.12 No expenditure shall be incurred in relation to any Capital project and no contract entered into or tender accepted involving capital expenditure unless the Council is satisfied that the necessary funds are available, or the requisite borrowing approval has been obtained.

5 RESERVES

General Reserves

- 5.1 Is a contingency to cushion the impact of unexpected events or emergencies and to avoid unnecessary temporary borrowing.
- 5.2 Frome Town Council considers a prudent level of General Reserves to be no less than 3 months net revenue expenditure (£180,000).

Earmarked Reserves

- 5.3 Earmarked reserves are a means of building up and/or ring fencing, funds over several years to deliver a defined project, predicted liabilities or for known significant expenditure. They are not to be used for emergency operations.
- 5.4 Earmarked reserves must be reviewed and/or established by Council at the annual budget setting meeting. Every earmarked reserve proposal must include a costed project plan.
- 5.5 Earmarked reserves are to be administered by the relevant committee in consultation with the RFO. Any changes to the proposed use of the reserve must be agreed by Council.
- 5.6 The RFO will note Earmarked reserves movements at the end of the financial year.

6 INVESTMENTS AND LOANS

- 6.1 All Investments must be made prudently and, wherever possible, ethically, with full recognition of the Council's responsibility to the Council Tax payer, and with regard to the priority for security and liquidity of those investments.
- 6.2 All investments will be specified investments not exceeding twelve months and will be monitored and approved by the Internal Affairs Committee.
- 6.3 All borrowings and investments shall be in the name of the Council. Application for borrowing approval shall be approved by Council with stated terms and purpose. The RFO must maintain records of all monies borrowed by the Council.
- 6.4 All investment certificates and other documents relating thereto shall be retained in the custody of the RFO.

7 CHARITIES AND TRUST FUNDS

- 7.1 Where the Council is sole trustee of a Charitable body the RFO shall ensure that separate accounts are kept of the funds held on charitable trusts and separate financial reports made in such form as shall be appropriate, in accordance with Charity Law and legislation, or as determined by the Charity Commission. The RFO shall arrange for any Audit or Independent Examination as may be required by Charity Law or any Governing Document.
- 7.2 All trust funds must, wherever possible, be in the name of the Council. Where funds are held on behalf of third parties, the RFO must ensure their secure administration and maintain records of all transactions.

The RFO, acting as trustee by virtue of their official position, must deposit all securities etc., relating to a trust according to the requirements of the deed. Trust funds must be operated within any relevant legislation and the specific requirements for each trust.

8 BANKING ARRANGEMENTS - CHEQUES, CHARGECARD AND PETTY CASH

- 8.1 The Council's banking arrangements shall be made by the RFO and approved by the Internal Affairs Committee with and shall be reviewed annually.
- 8.2 A schedule of the payments required over £500 forming part of the Agenda, shall be presented to the Internal Affairs Committee by the RFO for approval and minuted.

Charge cards

8.3 The business charge card shall only be used on the authority of the Proper Officer or RFO in accordance with the bank mandate, and kept in the safe.

Payments

- 8.4 No payments are to be signed unless payee and amount details are already entered.
- 8.5 All payments must be signed by the RFO or the Proper Officer.

Payment Authority

- o Payments up to £10,000 must also be signed by two authorised members.
- Payments between £10,001 and £25,000 must also be signed by one authorised member plus Chairman of the Council or the Chairman of the Internal Affairs Committee.
- Payments over £25,000 must be signed by the Chairman of the Council and the Internal Affairs Committee.
- 8.6 Should these Chairman not be approved signatories, the RFO will deem where appropriate a Councillor as an additional signatory where the mandate signatories are not available.
- 8.7 An office petty cash float of £250 for the purpose of covering operational and other expenses in the Town Office, Victoria Park and the Information Centre. The RFO shall ensure that all vouchers for payments from petty cash shall be retained to ensure that appropriate payments made have been correctly completed.

9 ORDERS AND PAYMENT FOR WORKS, GOODS AND SERVICES

Orders for works, goods and services under £5,000

- 9.1 An official order must be issued for all <u>works</u>, goods and services, <u>those agreed by the</u> <u>Council</u> (with the exception of utilities, rent, rates, approved contracts, professional fees, and charge card, internet or petty cash purchases) and copies retained. The RFO must be informed of all orders raised via a centralised spreadsheet.
- 9.2 All officers are responsible for obtaining value for money at all times. An officer issuing an official order is to ensure as far as reasonable and practicable that the best available terms are obtained in respect of each transaction and the best interests of the Council are met, usually by obtaining three or more quotations or estimates from appropriate suppliers-1 subject to any de minimus provision in regulation.
- 9.3 Verbal orders should not be raised, only as a matter of true urgency, and <u>with the Authority</u> of the RFO. must be confirmed by aAn official order <u>raised immediately</u>, and marked with <u>"VERBAL ORDER"</u>.

without delay.

<u>9.4</u> Official orders must not be used for any personal purchases, or use be made of Council <u>contracts.</u> Personal credit cards must not be used<u>-except in emergencies</u>. Wwithout the <u>authority of the RFO.</u>

Orders must be placed to ensure that the best interests of the Council are met. Orders must not be split or disaggregated.

9.5 All supplier discounts are to be taken as a deduction against the cost of goods purchasedgoods purchased and must appear on the invoice. Where a supplier provides a free item, insteador where a discount is available only as goods, this the free item or goods may be accepted and become Council property. Arrangements for their use for Council purposes or disposal will be made by the RFO or Proper Officer.

Financial Regulations Page 7 **Formatted:** Normal, Justified, Indent: Left: 0 cm, Hanging: 1.27 cm

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- 9.6 Showing the quantity, quality and nature of the goods, works and services and the contract or agreed prices or rates.
- 9.7 Each officer is responsible for ensuring that the costs of official orders are within the approved budgets and that the relevant standing orders have been complied with. Expenditure incurred in an emergency, the relevant officer is responsible for obtaining any subsequent authorisation.

Official orders must not be used for any personal purchases, or use be made of Council contracts.

Payments for works, goods and services

- 9.8 All invoices will be checked for authenticity, arithmetical accuracy and coding before payment. No authorised signatories will authorise any payment to themselves.
- 9.9 All Invoices shall be paid within 30 days, unless they are formally disputed.
- 9.10 <u>The RFO All officers must be notified before</u> the closure of <u>each that financial year</u>, notify the RFO of all outstanding expenditure relating to that year for goods and services.
- 9.11 To authorise payment, two authorised signatories formally mandated from the bank, shall initial the invoice total and cheque stub, BACS sheet or payments schedule.

10 SALARIES AND ALLOWANCES

- 10.1 Payment of salaries will be made in accordance with the contracts. Deductions from salary e.g. PAYE, national insurance and pension be made in line with the current HMRC rules.
- 10.2 To ensure correct records are maintained the RFO must be notified of all staff appointments (including casual or consultancy), resignations, dismissals, suspension, secondments and transfers and absences for sickness, approved annual leave or other reasons. All changes in remuneration (changes in hours, acting up allowances).
- 10.3 Requests for overtime payment must be accompanied by the relevant time-sheet and signed as a true record of work and given prior approval by the Proper Officer. Regular overtime should be sanctioned by the Internal Affairs Committee.
- 10.4 All leave and time off in lieu relating to the Proper Officer must be approved by the Leader or the Chairman of the Council.
- 10.5 Salary increment increases must only be implemented on instruction from the Proper Officer. LGE annual cost of living increases will be reported to the Internal Affairs committee as soon as practicable.
- 10.6 Payments to staff and any Councillors (including co-opted Councillors and Council approved Bodies) must be completed on the appropriate form with receipts attached and submitted to the RFO for verification. Claims must be submitted within a reasonable time

and authorised. If the Proper Officer is the claimant, the Leader or Chairman of the Council must certify the claim.

11 GRANTS TO EXTERNAL ORGANISATIONS

- 11.1 All grants to external organisations or individuals must be approved by the External Affairs committee.
- 11.2 Applications for a grant must be made on the approved form and adhere to the relevant terms and conditions in the Community Grants Scheme.

12 INCOME

- -<u>12.1 The RFO shall ensure that Aa</u>ll income received will be recorded in accordance with the requirements of the current Accounts and Audit Regulations-<u>2011</u>by the RFO.
- <u>12.2 The RFO shall ensure that Aadequate arrangements to for the control official receipts and tickets. will be controlled by the RFO.</u>
- 12.3 All money received by a member of staff on behalf of the Council must be banked in its entirety within 7 days.
- 12.4 Personal cheques must not be cashed out of money held on behalf of the Council.
- 12.5 Official income must not be paid into any Petty Cash floats.
- 12.6 All scales of charges within the Council's control must be reviewed at least annually.
- 12.7 The RFO shall ensure that the VAT Return is completed and submitted for reimbursement quarterly by the specified date.
- 12.8 Any sums found to be irrecoverable and any bad debts shall be reported to the Internal Affairs committee and shall be recommended for writing off in the year.
- 12.9 Where any significant sums of cash over **£500** are received by the Council, the RFO shall ensure that more than one person is present when the cash is counted, that there is a reconciliation to some form of control such as ticket issues, and that appropriate care is taken in the security and safety of individuals banking such cash.

13 RISK MANAGEMENT AND INSURANCE

- 13.1 The Proper Officer shall prepare and be responsible for the implementation of and review a risk management policy in respect of all activities of the Council. They will review be responsible to ensure and update the Risk Register is up to date and report to the Internal Affairs Committee annually.
- 13.2 The Proper Officer shall give prompt notification of all new risks, properties or vehicles which require to be insured and of any alterations affecting existing insurance.
- <u>13.3</u> Following an annual risk <u>Theassessment</u>, the RFO shall make adequate insurance arrangements and submit these to the Internal Affairs Committee for approval.

- 13.4 The RFO shall effect all insurances and negotiate all claims on the Council's insurers
- 13.5 The RFO shall keep a record of all insurances <u>effected affected</u> by the Council and the property and risks covered thereby.
 - 13.6 The RFO shall be notified of any loss liability or damage or of any event likely to lead to a claim and report this to the Internal Affairs Committee at the next meeting.
 - 13.7 All appropriate employees of the Council shall be included in a suitable fidelity guarantee insurance which shall cover the maximum risk exposure as determined by the Council.
 - 13.8 The relevant Council Officer in consultation with the RFO shall ensure that all contractors have adequate employers, third party and public liability insurance before contracts are carried out on behalf of the Council.
 - 13.9 In accordance with audit best practice every five years the RFO shall undertake a full revaluation of all assets held by the Council.

Stock and equipment

- 13.10 Each officer shall be responsible for the care and custody of stores and equipment in their section.
- 13.11 Stocks shall be kept at the minimum levels consistent with operational requirements.
- 13.12 The RFO shall be responsible for periodic checks of stocks and stores at least annually.
- 13.13 Delivery Notes shall be obtained in respect of all goods received into store or otherwise delivered and goods must be checked as to order and quality at the time of delivery.
- 13.14 Any items of stock or equipment deemed obsolete or surplus to requirements must, where the expected loss on disposal is no more than £500, be sold or disposed of on the authorisation of the RFO. Where the expected loss on disposal exceeds £500, the approval of the Chairman of the relevant committee must be obtained.

Asset Register

- 13.15 The RFO shall maintain and update the Town Council's Inventory and Asset Register including serial numbers, insurance value and location. This register will form the basis for Insurance ensuring they are adequately and appropriately insured against loss, damage or theft.
- 13.16 If practicable, the Officer must mark vehicles and equipment as being Council property.
- 13.17 A Buildings Maintenance Schedule (BMS) will detail all the regular buildings maintenance required in each financial year. As part of the budget process each year, the BMS will be scrutinised and estimated expenditure requirements assessed. An amount will then be included in the budgets of the relevant Committee for that purpose. The BMS will be reviewed on an annual basis. A tree survey will be maintained in a similar way.

13.18 Except in accordance with specific directions issued by the Officer concerned, Council property may only be removed from Council premises in accordance with the ordinary course of the Council's business for the Council's purposes.

Land and Property Assets

- 13.19 The RFO will maintain a comprehensive record of all the Council's owned, leased or rented land property interests.
- 13.20 The RFO shall make appropriate arrangements for the custody of all title deeds of properties owned by the Council.
- 13.21 No assets shall be sold, leased or otherwise disposed of without the authority of the Internal Affairs Committee, together with any other consents required by law, except where the estimated value of any one item of tangible movable property does not exceed £200.
- 13.22 All acquisitions and disposals of land and other property must have Council approval.
- 13.23 Where land or property is disposed of at or below the current market value or in any exchange, this must comply with the requirements of the relevant legislation.

14 CONTRACTS, TENDERS AND QUOTES

Contracts

- 14.1 Every contract made by the Council or by a committee, sub-committee, or officer acting on their behalf shall comply with the relevant legislation.
- 14.2 It shall be a condition of any contract between the Council and any person not being an officer of the Council, who is required to supervise a contract on their behalf that, in relation to such contract, s/he shall comply with the requirements of the Council's Financial Regulations as if s/he were an officer of the Council.
- 14.3 When the Council is contractually bound as an agent on behalf of another statutory body, it will be necessary for the standing orders, rules and regulations of that body to have precedence over those of the Council, in order that the Council may carry out its obligations to/on behalf of that body.
- 14.4 Exemption from any of the following provisions of these Financial Regulations may be made by direction of the Council or an authorised committee or sub-committee in that behalf where they are satisfied that the exemption is justified.
- 14.5 A record of any exemption made shall, be minuted at the appropriate committee meeting.

Quotations and Tenders

14.6 Where the estimated value or proposed contract is under £5,000 the contract may be let at the discretion of the RFO. The RFO shall endeavour to ensure that the cost is competitive.

Invitation to and Acceptance of Quotations

"Quotation" refers to any invitation to contract under £60,000.

14.7 Where the estimated value or proposed contract is over £5,000 but under £60,000 quotations shall be invited from a minimum of three suppliers/contractors.

- 14.8 Where an invitation for a quotation is made, it will state that no quotation will be considered unless it is enclosed in a plain sealed envelope which shall bear the word 'Quotation' followed by the subject to which it relates and no other name or mark indicating the sender.
- 14.9 The quotations shall be kept in the custody of the RFO or other authorised officer until the time and date specified for their opening.
- 14.10 If there is a date and time stipulated no quotation received after that specific time and date shall be accepted or considered.
- 14.11 Quotations received shall be opened only in the presence of the RFO and the appropriate officer at the same time.
- 14.12 All quotations received shall be recorded in a register which shall be kept available for inspection. All persons present at the opening shall sign the Register.
- 14.13 Provided that at least two quotations are received by the date and time stipulated, the RFO in conjunction with the Chair of the spending committee concerned shall have power to accept an appropriate quotation.
- 14.14 Where the RFO, in conjunction with the Chair of the spending committee concerned do not accept the lowest quotation a written report will be submitted on the circumstances to the next meeting of the appropriate committee.
- 14.15 Acceptance must be in writing and supported by a copy of the appropriate quotation document setting out terms and conditions, where applicable.

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Invitation to and Acceptance of Tenders

"Tender" refers to any invitation to contract over £60,000.

- 14.16 Where the estimated value or proposed contract is over £60,000, a public notice shall be given in at least one local newspaper.
- 14.17 At least 14 days' public notice shall be given inviting tenders and shall express the nature and purpose of the contract and state where further details may be obtained, and the latest date and time tenders will be received.
- 14.18 Where an invitation to tender is made, every invitation shall state that no tender will be received unless it is enclosed in a plain sealed envelope which shall bear the word 'Tender' followed by the subject to which it relates and no other name or mark indicating the sender.
- 14.19 The tenders shall be kept in the custody of the Proper Officer or such other authorised officer until the time and date specified for their opening.
- 14.20 No tender received after the time and date specified in the invitation shall be accepted or considered under any circumstances.

14.21 Securing tenders for larger projects shall involve a two stage process: Financial Regulations Page 12

- Pre-qualification questionnaire to be completed by all contractors wishing to tender
 For all those that qualify a formal tender is invited
- 14.22 Tenders received shall be opened only in the presence of the RFO and the Proper Officer.
- 14.23 All tenders received shall be recorded in a register which shall be kept available for inspection. All persons present at the opening shall sign the Register.
- 14.24 Any tender may be accepted. If the lowest tender is not accepted a report explaining the circumstances will be submitted to the next Council meeting.

Register of contracts

- 14.25 Under the direction of the RFO a register of all contracts of a value over £5000 placed by the Council, shall be kept and maintained. The register shall for each contract,
 - specify the name of the contractor
 - the works to be executed
 - the goods to be supplied
 - the contract value

The register shall be open to inspection by any member of the Council.

Contract conditions

- 14.26 Every contract shall be in writing.
- 14.27 If it is under £60,000 it shall be signed by the RFO on behalf of the Council (or by someone duly authorised to sign on their behalf).
- 14.28 If it is over £60,000 it shall be signed (or sealed) by Proper Officer and witnessed by two Councillors. The contract will specify the goods materials or services to be supplied and the work to be executed; the price to be paid together with a statement as to the amount of any discount(s) or other deduction(s); the period(s) within which the contract is to be performed and such other conditions and terms as may be agreed between the parties.
- 14.29 Where the RFO or spending Committee considers it necessary, due to the nature of the contract or any other particular circumstances provide for the payment of liquidation damages by the contractor where he fails to complete the contract within the time specified.
- 14.30 Where the RFO or the spending Committee considers it necessary due to the nature of the contract or any other particular circumstances, shall there be a requirement for the contractor to enter into a bond for its due performance, or into such other arrangements as may be approved by the RFO, in the sum of 10% of the contract amount. This must be identified in advance and stated in the tender documents.
- 14.31 In cases where a bond is required, the tender documents shall make reference to this, but it be stated in the documentation that, if the contractor has not produced the required form of bond prior to the date set for commencement of the work, then 10% of the contract sum will be deducted from the first or, if this is not sufficient, from subsequent interim payments.
- 14.32 Where the RFO or the spending Committee considers it necessary due to the nature of the contract or any other particular circumstances, there will be a provision for the Council to

make retention of 10% for an agreed period to ensure the satisfactory completion of the contract.

Special equipment or services

- 14.33 The policies detailed above for tenders and quotations shall not apply in respect of the supply of specialist equipment or the carrying out of specialist works which can, in the opinion of RFO or appropriate officer, be obtained only from a limited number of suppliers or contractors or where the price of the equipment works supplied/carried out are wholly controlled by trade organisations or government order etc. and no reasonably satisfactory alternative is available.
- 14.34 The RFO or appropriate officer shall, in every case, certify that the goods or services required are of such a specialist nature. Contracts of a specialist nature which are deemed not to be subject to tender or quotations will be reported to the relevant committee.

British Standards

14.35 Every contract shall require that all goods and materials used or supplied, and all the workmanship shall be at least of the standard required by the appropriate British Standards Specification or Code of Practice as appropriate current at the date of the tender.

Cancellation of Contract

14.36 There shall be inserted in every written contract a clause empowering the council to cancel the contract and to recover from the contractor the amount of any loss resulting from such cancellation if the contractor shall have offered, given or agreed to give any person any gift or consideration of any kind as an inducement or reward for doing or forbearing to do or for having done or forborne to do any action in relating to the obtaining or execution of the contract or any other contract with the Councillor for showing or forbearing to show favour or disfavour to any person in relation to the contract or any other person employed by him or acting on his behalf (whether with or without the knowledge of the contractor), or if in relation to any contract with the Council, have committed any offence under the Prevention of Corruption Acts 1889 to 1916, or shall have given any fee or reward the receipt of which is an offence under section 117(2) of the Local Government Act 1972.

Appointment of Consultants

- 14.37 Tenders for consultancy work are invited only from the membership list of the appropriate professional body. Preference should be given to firms in the locality. Where no professional body exists, qualifications, experience and evidence of work undertaken must be sought to establish credibility.
- 14.38 The full terms of the appointment should be made known to tenderers at the time tenders are invited.
- 14.39 In appropriate cases, tenders should be sought on an annual or longer term basis, with a maximum of five years at any one time, but discretion on the length of the contract within the maximum should be left to the RFO or Proper Officer in conjunction with the Chair holder of the appropriate spending Committee.
- 14.40 The RFO or Proper Officer should be empowered to appoint consultants for preliminary advice such as feasibility studies without the delay and expense of tendering, subject to there being appropriate provision within the approved capital estimates.

Management of Contracts

- 14.41 Payments to contractors on account of contracts shall be made only on a certificate issued by the qualified professional advisor (where such has been engaged by the Council) or by the RFO in conjunction with the Chair holder of the spending committee.
- 14.42 Subject to the provisions of the contract in each case every variation shall be authorised in writing by the RFO in conjunction with the Chair holder of the spending committee.
- 14.43 If the estimated additional cost of such a variation exceeds 5%, it shall be reported to the appropriate spending committee.
- 14.44 The final certificate of completion of any contract shall not be issued until the appropriate officer, private architect, engineer or consultant has produced a detailed statement of account, and all relevant documents.
- 14.45 Claims for contractors in respect of matters not clearly within the terms of any existing contract shall be referred to the Council's legal advisors for consideration of the authority's legal liability and, where necessary, Chair holder of the appropriate spending Committee for financial consideration before a settlement is reached. Where the completion of a contract is delayed by more than one-sixth of the original contract period, it shall be the duty of the supervising officer or professional technical advisor concerned to report the delay, and the reasons therefore to the appropriate committee.
- 14.46 Where completion of a contract is delayed after the completion or extended completion date and the contract so provides, it shall be the duty of the supervising officer to certify under the contract whether any monies, and if so how much, should be deducted as liquidated and ascertained damages, and to notify the RFO and Chair holder of the spending committee accordingly, or on failing to do so report the same to the appropriate committee.

15 CONTRACTS FOR BUILDING, OTHER CONSTRUCTION OR ENGINEERING WORK

- 15.1 Payments shall be made within the time specified in the contract by the RFO upon authorised certificates of the architect or other consultants engaged to supervise the contract (subject to any percentage withholding as may be agreed in the particular contract).
- 15.2 Where a contract permits instalment payments, the RFO will arrange for a contract register which will show the state of account on each contract between the Council and the contractor, together with any other payments and the related professional fees.
- 15.3 Subject to the provisions of the contract, every extra or variation must be approved by the Council and authorised in writing by the RFO and reported to the Council.
- 15.4 At the practical completion of the contract and before the issue of the final payment certificate, the appropriate member of staff, private architect, engineer or consultant must give the RFO a detailed financial statement of the contract, and all relevant supporting documents.

15.5 Where completion of a contract is delayed beyond the period of the contract, it is the duty of the RFO to take appropriate remedial action after consultation with the Chairman of the Council or relevant committee and the agreed action taken must be reported to the Council.

REVISION OF FINANCIAL REGULATIONS

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It shall be the duty of the Council to review the Financial Regulations of the Council annually.

